

عام  
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YEAR OF  
**ZAYED**



# Q2/H1'18 EARNINGS PRESENTATION

July 24<sup>th</sup>, 2018

Grow  
Stronger

بنك أبوظبي الأول  
**FAB**  
First Abu Dhabi Bank

**Please note that FAB pro forma consolidated financials as at 30 June 2018 serve as the main basis of reference for our Management Discussion & Analysis Report (MDA) and Investor Relations presentation.**

**Comparative figures have been reclassified where appropriate to conform to the presentation and accounting policies adopted in the pro forma condensed consolidated interim financial statements.**

FAB's interim reviewed consolidated financial statements as at 30 June 2018 are prepared on the basis that FGB/NBAD merger was declared effective on 1<sup>st</sup> April 2017 with FGB being the accounting acquirer as per IFRS 3. Therefore, these financials reflect consolidation of NBAD since 1<sup>st</sup> April 2017.

For further information, please refer to the Business Combination note of the reviewed consolidated interim financial statements.

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*Note: Rounding differences may appear throughout the presentation*

# Q2/H1'18 Key Performance Highlights

- **Record earnings in the first half**
  - H1'18 net profit of AED 6.1Bn up 10% yoy ; Q2'18 net profit up 19% yoy
- **Sustained business growth in second quarter**
  - Loans and advances up 2% sequentially, 7% yoy
- **Synergy momentum continues as we enter final stretch of integration journey**
  - On track to deliver ~AED 1.5Bn cost synergies by 2020
- **Healthy asset quality metrics, solid liquidity profile, strong capital position**
  - NPL ratio at 3.1%; 123% provision coverage
  - L/D ratio at 80%
  - CET1 at 13.1%
- **Revising FY'18 financial guidance on robust half year performance, positive outlook in H2**

# Record earnings

## Q2'18 financial highlights

### Q2'18 P&L summary

| In AED Mn                                    | Q2'18          | Q1'18   | QoQ % | Q2'17   | YoY % |
|--|----------------|---------|-------|---------|-------|
| Revenues                                     | <b>4,920</b>   | 4,871   | 1     | 4,677   | 5     |
| Operating expenses                           | <b>(1,338)</b> | (1,326) | 1     | (1,399) | (4)   |
| BAU <sup>1</sup> costs                       | <b>(1,214)</b> | (1,213) | -     | (1,307) | (7)   |
| Integration costs                            | <b>(78)</b>    | (69)    | 14    | (92)    | (15)  |
| Amortisation of intangibles (merger-related) | <b>(46)</b>    | (44)    | 4     | -       | NA    |
| Impairment charges, net                      | <b>(423)</b>   | (439)   | (4)   | (611)   | (31)  |
| <b>Net profit</b>                            | <b>3,059</b>   | 2,998   | 2     | 2,562   | 19    |
| EPS (AED) <sup>3</sup>                       | <b>1.08</b>    | 1.07    | 1     | 0.90    | 20    |

### Key ratios

| %                          | Q2'18       | Q1'18 | QoQ (bps) | Q2'17 | YoY (bps) |
|----------------------------|-------------|-------|-----------|-------|-----------|
| C/I ratio (ex-integ costs) | <b>25.6</b> | 25.8  | (21)      | 28.0  | (235)     |
| CoR (bps) <sup>3,4</sup>   | <b>53</b>   | 50    | 3         | 71    | (19)      |
| NPL ratio                  | <b>3.1</b>  | 3.1   | (7)       | 3.2   | (9)       |
| Provision coverage         | <b>123</b>  | 127   | (436)     | 112   | 1130      |
| L/D ratio                  | <b>80</b>   | 84    | (380)     | 85    | (524)     |
| RoTE <sup>3</sup>          | <b>18.2</b> | 17.4  | 82        | 14.1  | 407       |
| CET1 ratio <sup>2</sup>    | <b>13.1</b> | 12.4  | 73        | 14.7  | (164)     |

- Operating income improved qoq and yoy on higher non-interest income
- BAU<sup>1</sup> operating expenses continued to reduce yoy on the back of cost discipline and synergy momentum
- Impairment charges significantly lower yoy on IFRS9, risk-asset optimisation and healthy asset quality
- Improved profitability sequentially and yoy

- Industry-leading operating efficiency with C/I ratio further improving qoq and yoy
- Healthy asset quality metrics; materially lower CoR
- Strong liquidity profile remains competitive strength
- Solid and improved returns
- Higher CET1 on retained earnings, RWA discipline

1 BAU – Business as usual  
3 Annualised

2 CET1 ratio as per UAE CB's Basel III framework; Q2'17 as per Basel II framework  
4 On loans and advances

# Record earnings

## H1'18 results vs. FY'18 financial guidance

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|                      | 2018 GUIDANCE                              | H1'18 ACTUAL     |                   |   |
|----------------------|--|------------------|-------------------|---|
| <b>GROWTH</b>        | <b>Loan</b>                                | Mid single-digit | +4% ytd / +7% yoy | <ul style="list-style-type: none"> <li>• Healthy pipeline execution in CIB</li> </ul>   |
|                      | <b>Revenue</b>                             | Low single-digit | -1% yoy           | <ul style="list-style-type: none"> <li>• Against strong H1'17 which included opportunistic investment gains</li> </ul>  |
| <b>EFFICIENCY</b>    | <b>C/I Ratio</b><br>(ex-integration costs) | ~26%-27%         | 25.7%             | <ul style="list-style-type: none"> <li>• Continued synergy realisation and cost discipline</li> <li>• One-off integration costs well under control</li> </ul> |
| <b>ASSET QUALITY</b> | <b>Cost of Risk<sup>1</sup></b>            | 65-75bps         | 51bps             | <ul style="list-style-type: none"> <li>• Lower CoR reflects healthy asset quality, risk-asset optimisation and IFRS9 implementation</li> </ul>                |
| <b>PROFITABILITY</b> | <b>Net profit growth</b>                   | Mid single-digit | +10% yoy          | <ul style="list-style-type: none"> <li>• Solid profitability and returns, comfortably above guidance</li> </ul>   |
|                      | <b>RoTE<sup>2</sup></b>                    | ~15%             | 17.1%             |   |
| <b>CAPITAL</b>       | <b>Basel III CET1</b><br>(pre-dividend)    | >13%             | 13.1%             | <ul style="list-style-type: none"> <li>• CET1 on track</li> </ul>   |

<sup>1</sup> Year-to-date annualised; on loans and advances

<sup>2</sup> Return on Average Tangible Equity, annualised; based on attributable profit to equity shareholders' excl Tier 1 notes coupon

# Integration and Strategy execution

## Key highlights



- ✓ IT systems integration to be completed by year-end



- ✓ Strong cost synergy momentum to-date
- ✓ Continued to deliver growth across UAE and strategically targeted markets
- ✓ Launch of KSA operations within next few months
- ✓ Strategic review of international operations
  - Exited Lebanon, announced sale of NBAD Jordan
- ✓ UAE network rationalisation
  - Branch & cash offices network reduced to 87 as of Jun'18 (down from 103 as of Dec'17)
  - 21 branches already serving full suite of FAB products and services
- ✓ Integration of Dubai First into Personal Banking underway



- ✓ Roll-out of FAB Values to embed a unique and compelling culture



- ✓ New investments in digital capabilities, marketing and key strategic hires

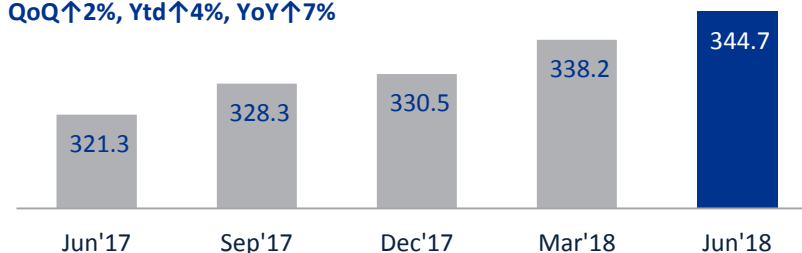
# Strong business momentum, sustained in Q2

## Key highlights

- Loans and advances are up 2% sequentially, 4% ytd and 7% yoy
- CIB is a major contributor to loan growth on the back of sustained momentum in FI trade, and pipeline execution across UAE and strategically targeted markets, particularly in APAC
- Customer deposits up 7% sequentially on significant corporate and government inflows, reflecting solid franchise
- CASA at AED 145Bn (34% of total deposits) reduced sequentially from AED 166Bn, on the back of the partial outflow from one large account
- Liquidity position remains highly comfortable with loans-to-deposits ratio of 80%
- Jun'18 Group LCR at 125%, above the Basel III glide path for 2018 (min required 90%)

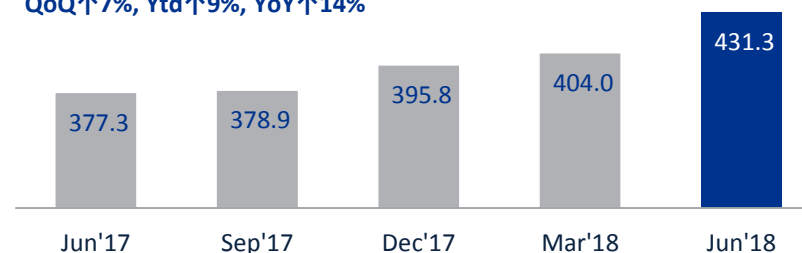
## Loans and advances (AED Bn)

QoQ ↑2%, Ytd ↑4%, YoY ↑7%



## Customer deposits (AED Bn)

QoQ ↑7%, Ytd ↑9%, YoY ↑14%



## Loans-to-deposits ratio (%)

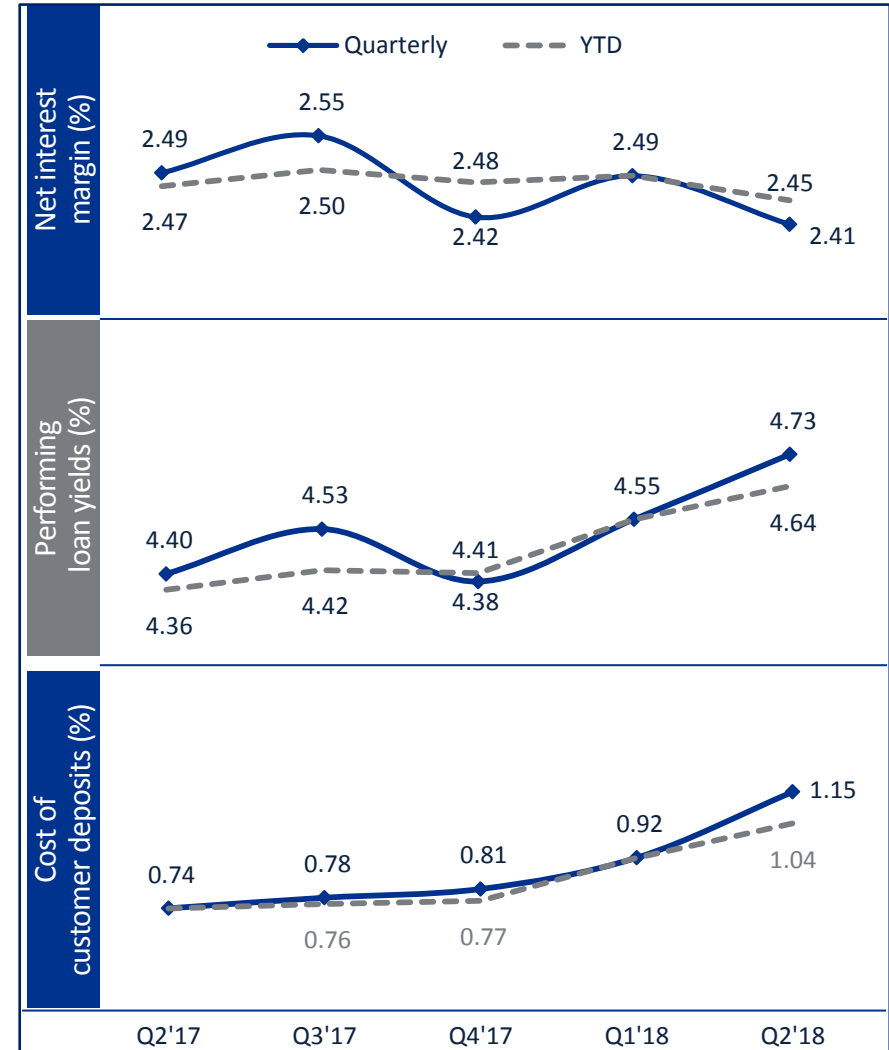
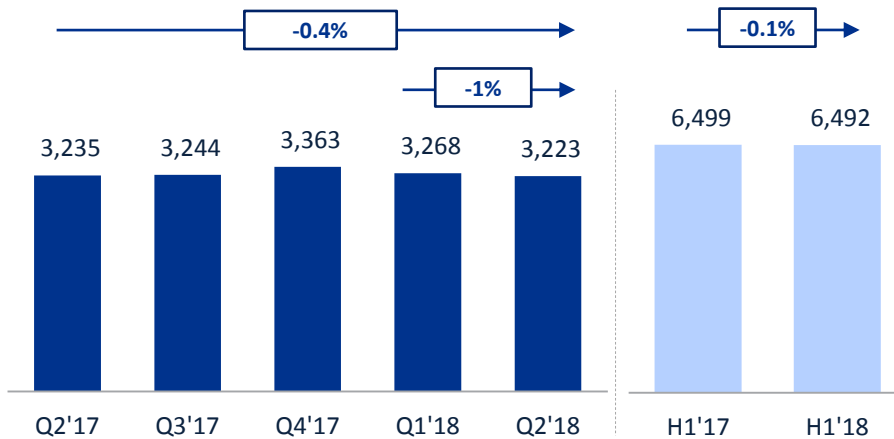


# NII trend reflects competitive pricing, asset optimisation, excess liquidity

## Key highlights

- Group NIM at 2.45%, reflects margin compression and the dilutive impact of deployment of short-term excess liquidity at Central Banks
- Net Interest Income (NII) broadly stable as higher volumes and rate hike benefits are offset by competitive pricing in CIB, and risk-asset optimisation/ tighter risk appetite in PBG
- NII outlook remains positive on the back of expected volume growth, moderating headwinds from risk-asset optimisation, and future rate hikes

## Net interest income (AED Mn)

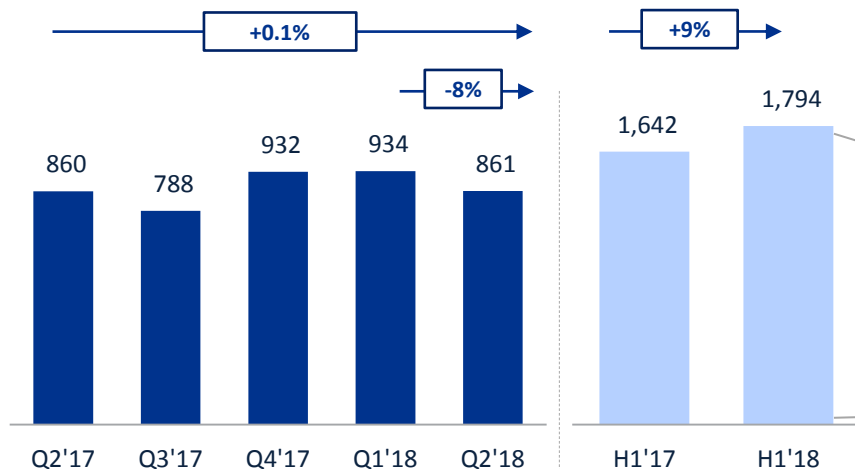


Note: All percentage figures are annualised



# Non-interest income shows healthy momentum

## Fees & commissions, net (AED Mn)

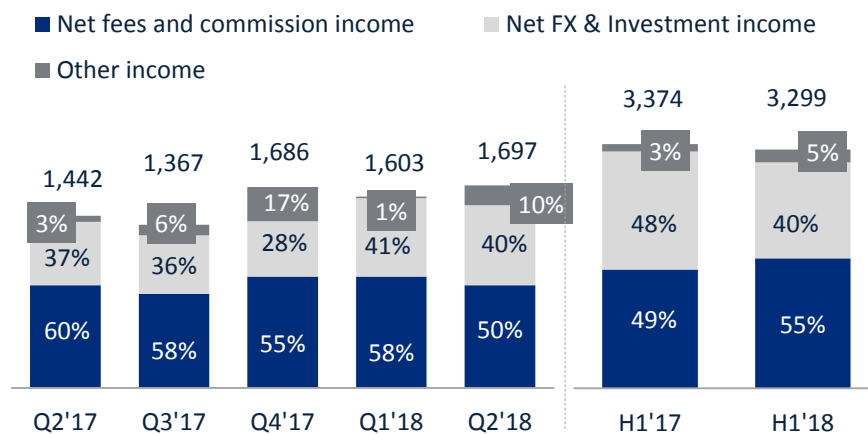


- Fees and commissions (net) grew 9% yoy (H1'18) driven by loan and trade-related income on the back of higher business volumes, healthy pick-up in trade activity

|               | H1'18 | YoY % |
|---------------|-------|-------|
| Loan-related  | 941   | 14    |
| Trade-related | 553   | 8     |
| Others        | 300   | -2    |

- Fees and commissions (net) grew 14% yoy in Corporate & Investment banking and 6% yoy in Personal Banking

## Non-interest income (AED Mn)



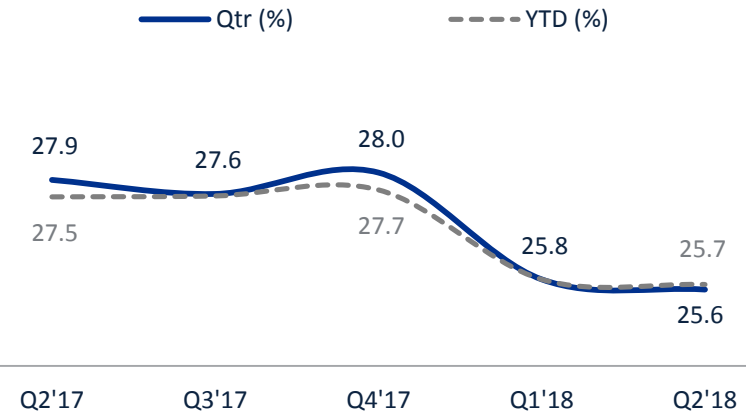
- Non-interest income improved in Q2'18 (qoq and yoy) on higher FX and investment income, and a one-off gain on the sale of an office premise in one of our international locations
- H1'18 non-interest income is marginally lower yoy against a strong first half in 2017 which included opportunistic investment gains

# C/I ratio materially improves on the back of cost discipline, synergy realisation

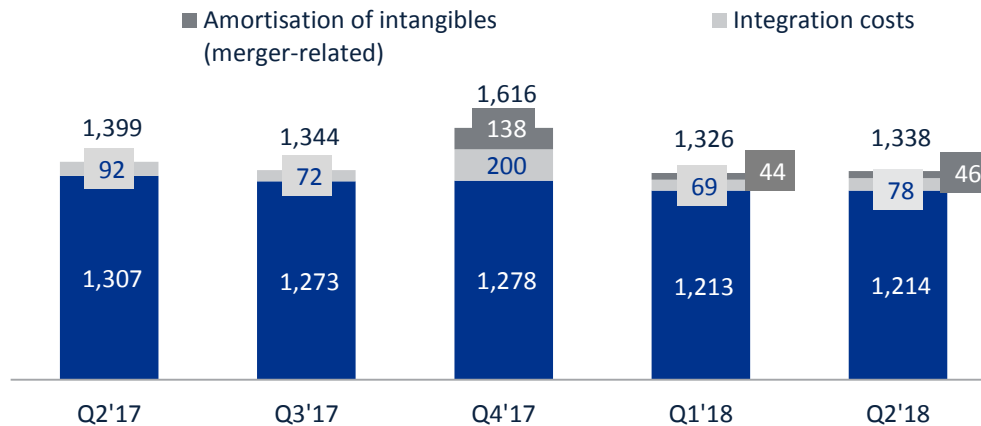
## Key highlights

- BAU operating expenses are 11% lower yoy, reflecting continued cost discipline and realisation of substantial synergies
- C/I ratio (ex-integration costs) materially improved yoy, and stands below the 26-27% guidance range for FY'18; provides sufficient headroom to accelerate investments in key strategic areas like digital, marketing and talent acquisition
- Cost synergies realised since Dec-end'16 reached ~AED 770Mn against a 2020 target of ~AED 1.5Bn
- 2018 phasing revised from 55% to 65% to reflect faster synergy delivery; phasing for 2019 remains intact
- One-off Integration costs at AED 147Mn ytd are in line with 2018 guidance (of AED 330Mn)

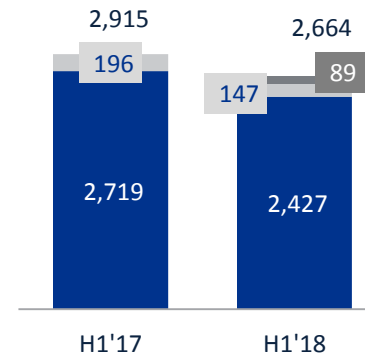
## Cost-income ratio (ex-integration) (%)



## Operating expenses trend (AED Mn)



## Operating expenses (BAU)



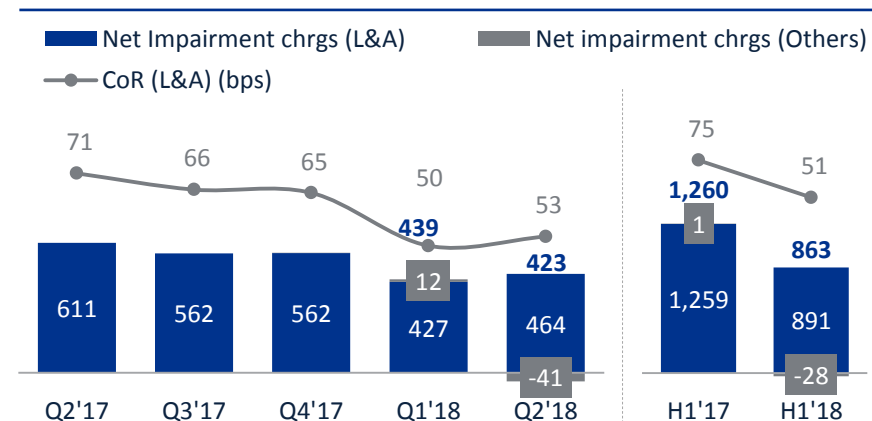
**Change in BAU Opex:**  
 Q2'18 vs. Q1'18 – flat  
 Q2'18 vs. Q2'17 – ↓7%  
 H1'18 vs. H1'17 – ↓11%

# Asset quality remains healthy

## Key highlights<sup>1</sup>

- Impairment charges (net) in H1'18 are down 32% yoy reflecting healthy asset quality and sufficient provisions post IFRS9 implementation
- NPL ratio at 3.1% is stable sequentially and year-to-date
- Portfolio is adequately provisioned with coverage at 123%
- Cost of risk on loans and advances at 51bps for H1'18, reduced by 24bps yoy and stands below guidance range of 65-75bps for FY'18

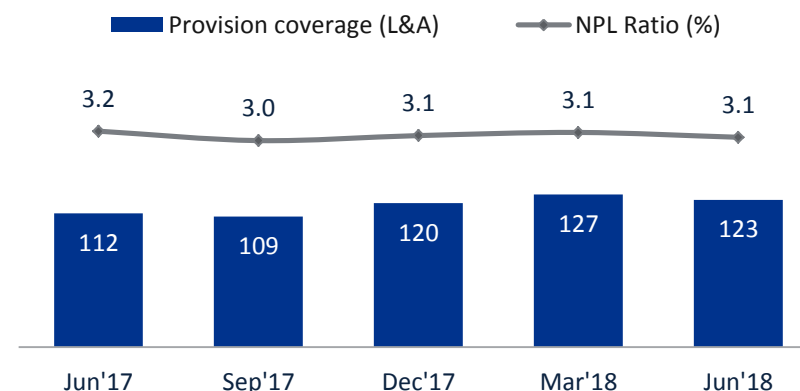
## Impairment charges, net (AED Mn) & CoR<sup>1,4</sup>



## NPLs and ECL / Provisions for L&A<sup>1</sup>

| AED Bn      | Jun'18            | Dec'17 | Jun'17 |
|-------------|-------------------|--------|--------|
| NPLs        | 11.0 <sup>2</sup> | 10.6   | 10.5   |
| Provisions  | 12.9              | 12.7   | 11.7   |
| Stage 1 & 2 | 6.1               | 8.1    | 7.1    |
| Stage 3     | 6.7               | 4.6    | 4.6    |

## Provision coverage<sup>3</sup> & NPL ratio (%)<sup>1</sup>



<sup>1</sup> As 2018 ratios are based on IFRS9 accounting and ratios for prior periods are based on IAS39 accounting, they may not be fully comparable

<sup>2</sup> NPLs = Stage 3 exposure + POCI (Purchase or originally impaired credit) of AED 5,219Mn considered as par to NPLs

<sup>3</sup> Provision coverage (under IFRS9 w.e.f. 2018) includes unfunded exposure ECL

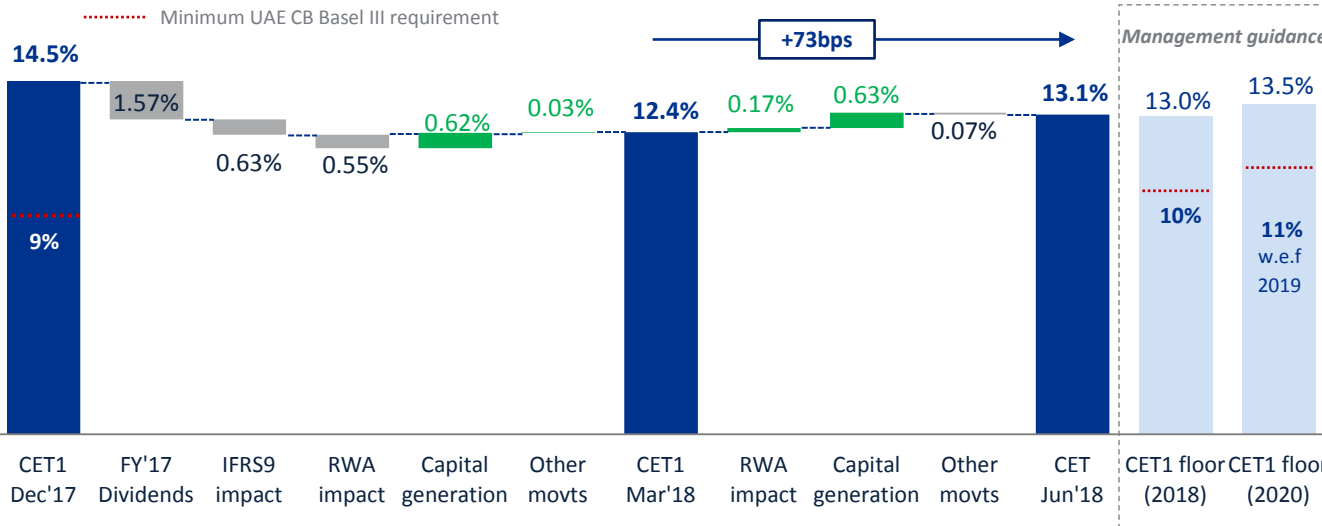
<sup>4</sup> Annualised

Note: Gross loans and advances and NPLs are net of interest in suspense

# Robust capital position

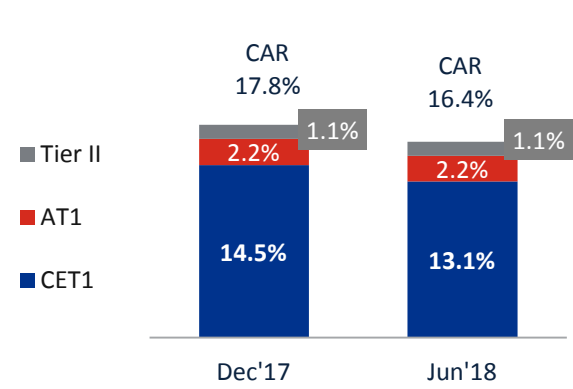
Even after PPA, FY'17 dividends, and IFRS9

## CET1<sup>1</sup> ratio progression

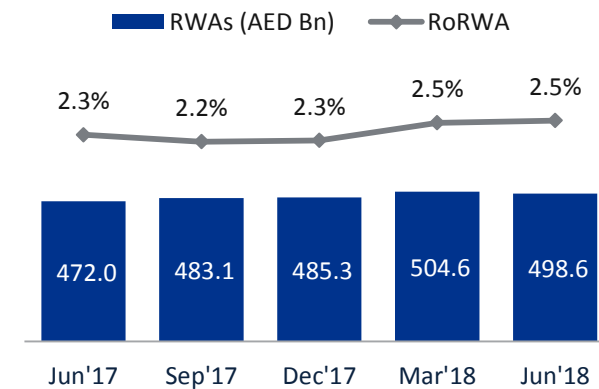


- CET1<sup>1</sup> ratio is in line with current year guidance (>13.0%) and comfortably in excess of regulatory requirements
- June-end 18 CET1 is up 73bps sequentially (from 12.4% in Q1'18), on the back of strong internal capital generation, and RWA discipline and optimisation
- Impact of IFRS9 on 1 Jan 2018 was AED 3.1Bn (3.0% of Dec'17 shareholders' equity and 63bps of Dec'17 CET1)
- RoTE materially improved to 17.1% vs. 14.9% as of June-end'17

## Strong capital ratios (Basel III)<sup>1</sup>



## RWAs & Return on RWAs



## Return on Tangible Equity (RoTE – ytd)



<sup>1</sup> CET1 ratio as per UAE CB's Basel III framework (without considering the transitional arrangements for 2017)

<sup>2</sup> AT1 (additional Tier 1) + Tier 2 capital requirement – Min 3.5%; any shortfall in same to be met by CET1; Countercyclical buffer requirement (0 – 2.5%) as advised by UAE CB, is nil in 2017

# Revising FY'18 financial guidance on robust half year performance, positive H2 outlook

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|                      | PREVIOUS GUIDANCE                          | H2'18 OUTLOOK    | REVISED 2018 GUIDANCE   | 2020 AMBITIONS |
|----------------------|--|------------------|---|----------------|
| <b>GROWTH</b>        | <b>Loan</b>                                | Mid single-digit | <ul style="list-style-type: none"> <li>Business momentum expected to continue</li> </ul> <b>High single-digit</b>                           |                |
|                      | <b>Revenue</b>                             | Low single-digit | Low single-digit  |                |
| <b>EFFICIENCY</b>    | <b>C/I Ratio</b><br>(ex-integration costs) | ~26%-27%         | <ul style="list-style-type: none"> <li>Higher synergy delivery</li> <li>Continued cost discipline</li> </ul> <b>~25-26%</b>                 | ~25%           |
| <b>ASSET QUALITY</b> | <b>Cost of Risk<sup>1</sup></b>            | 65-75bps         | <ul style="list-style-type: none"> <li>Prudent risk management</li> <li>Asset quality expected to remain healthy</li> </ul> <b>50-60bps</b> |                |
| <b>PROFITABILITY</b> | <b>Net profit growth</b>                   | Mid single-digit | <b>8-10%</b>  |                |
|                      | <b>RoTE<sup>2</sup></b>                    | ~15%             | <b>16-17%</b>   | 16-17%         |
| <b>CAPITAL</b>       | <b>Basel III CET1</b><br>(pre-dividend)    | >13%             | >13%  | >13.5%         |

<sup>1</sup> Year-to-date annualised; on loans and advances

<sup>2</sup> Return on Average Tangible Equity, annualised; based on attributable profit to equity shareholders' excl Tier 1 notes coupon



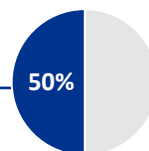
# APPENDIX

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# Segmental Performance (by business)

## Corporate & Investment Banking (CIB)

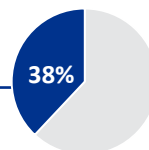


of Group Revenue

| In AED Mn               | H1'18 | YoY % |
|-------------------------|-------|-------|
| Revenues                | 4,929 | 2     |
| Operating expenses      | (866) | (16)  |
| Impairment charges, net | (472) | NA.   |
| Profit after taxes      | 3,493 | (7)   |
| Loans (AED Bn)          | 247.3 | 12    |
| Deposits (AED Bn)       | 334.1 | 20    |

- Revenues were up 2% against a strong comparative period last year, which included extraordinary trading gains. Global Transaction Banking achieved a solid performance on the back of higher cash management revenues supported by rate hikes, new client mandates, the conversion of escrow business opportunities, and an expanded product offering
- Synergy momentum and cost discipline led to a 16% yoy decrease in operating expenses
- On the asset quality side, the portfolio remained healthy marked by a slowdown in NPL formation
- Loan and deposit growth year-on-year were strong at 12% and 20% respectively, as CIB continued to build momentum across UAE and International locations. Strong liquidity position with LDR of 74%, providing ample room for future asset growth in targeted markets regionally and internationally

## Personal Banking Group (PBG)



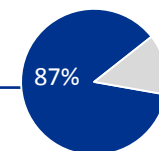
of Group Revenue

| In AED Mn               | H1'18   | YoY % |
|-------------------------|---------|-------|
| Revenues                | 3,710   | (3)   |
| Operating expenses      | (1,404) | (13)  |
| Impairment charges, net | (352)   | (71)  |
| Profit after taxes      | 1,891   | 110   |
| Loans (AED Bn)          | 97.3    | (6)   |
| Deposits (AED Bn)       | 91.9    | ↔     |

- PBG profitability improved significantly yoy, driven by a 13% reduction in operating expenses on the back of synergy realisation, coupled with a 71% decrease in impairment charges
- Growth in fee income of 6% yoy was offset by lower net interest income due to the adverse impact of risk-asset optimisation on margins, leading to a 3% decrease in total revenues
- Loan book contracted 6% yoy reflecting risk-asset optimisation and tighter risk appetite, while strategically targeted areas continued to grow; customer deposits are flat yoy
- During Q2'18, FAB announced plans to integrate the business of its consumer finance subsidiary, Dubai First, into PBG, as part of the bank's ongoing integration journey and efforts to optimise its operations, products and services

# Segmental Performance (by geography)

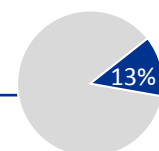
## UAE



| In AED Mn               | H1'18   | YoY % |
|-------------------------|---------|-------|
| Revenues                | 8,481   | (2)   |
| Operating expenses      | (2,202) | (12)  |
| Impairment charges, net | (869)   | (32)  |
| Profit after taxes      | 5,408   | 11    |
| Loans (AED Bn)          | 268.6   | 5     |
| Deposits (AED Bn)       | 337.0   | 21    |

- UAE businesses posted a strong yoy growth in H1'18 on the back of growth momentum in balance sheet, coupled with continued merger-related synergy realisation and lower impairment charges
- Operating expenses were lower by 12% yoy with the cost-to-income ratio reducing to 26.0% from 28.9% a year ago
- Impairment charges were lower by 32% yoy post IFRS9 reflecting healthy asset quality and adequate provision coverage
- Loan growth of 5% yoy was led by corporate and private sector lending, and trade-related loans
- Strong deposit growth of 21% yoy on the back of significant inflow of corporate and government deposits

## International (Middle East & Africa, Asia Pacific and Europe & Americas)

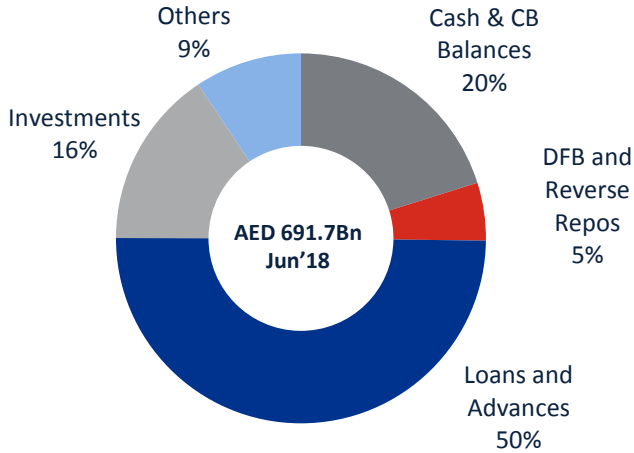


| In AED Mn               | H1'18 | YoY % |
|-------------------------|-------|-------|
| Revenues                | 1,311 | 6     |
| Operating expenses      | (462) | 11    |
| Impairment charges, net | 6     | (63)  |
| Taxes                   | (178) | (10)  |
| Profit after taxes      | 676   | 6     |
| Loans (AED Bn)          | 76.1  | 16    |
| Deposits (AED Bn)       | 94.3  | (4)   |

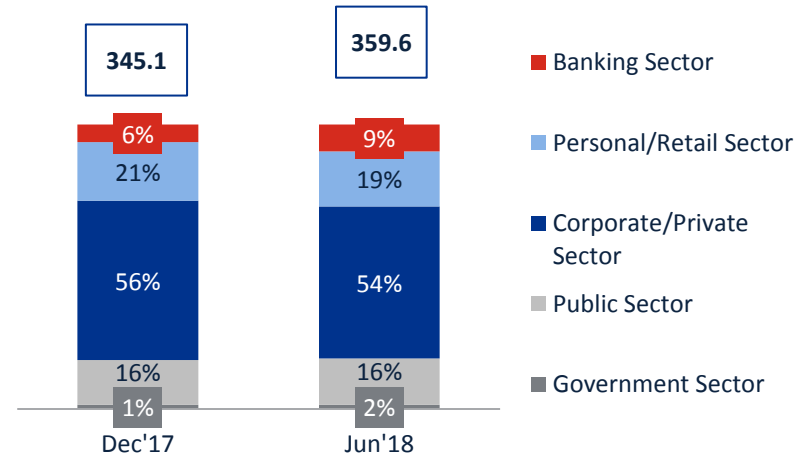
- FAB's international business remains a key differentiator supporting revenue and risk diversification
- Revenues grew 6% yoy in H1'18, driven by sustained momentum in strategically targeted markets
- Loans and advances grew 16% yoy primarily driven by growth in APAC. Although, deposits declined by 4% yoy, loans-to-deposits ratio remained healthy at 81% providing ample room for future asset growth
- As of June-end'18, international loans and deposits represent 22% each of Group loans and deposits, respectively



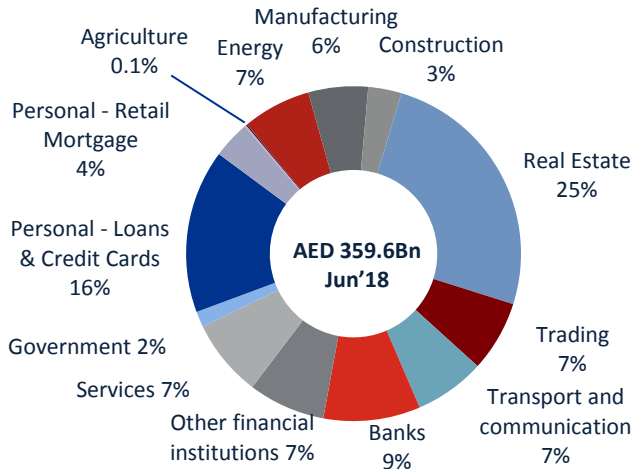
### Asset Mix



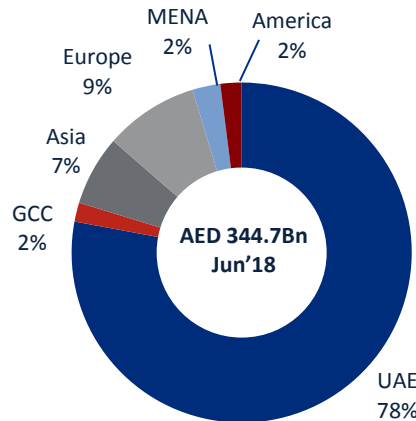
### Gross loans by counterparty (AED Bn)



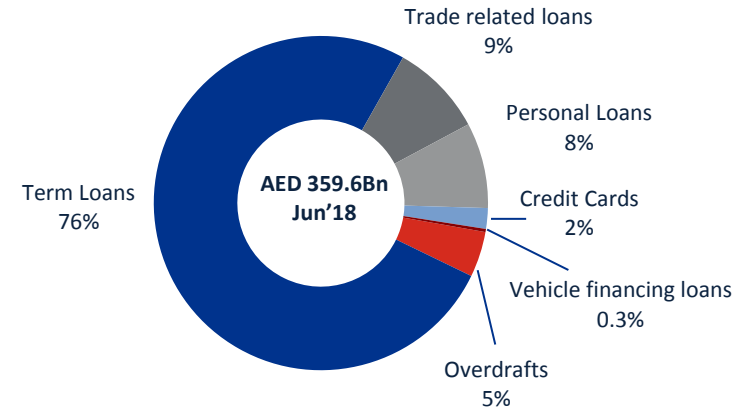
### Gross loans by economic sector



### Net loans by geography<sup>1</sup>



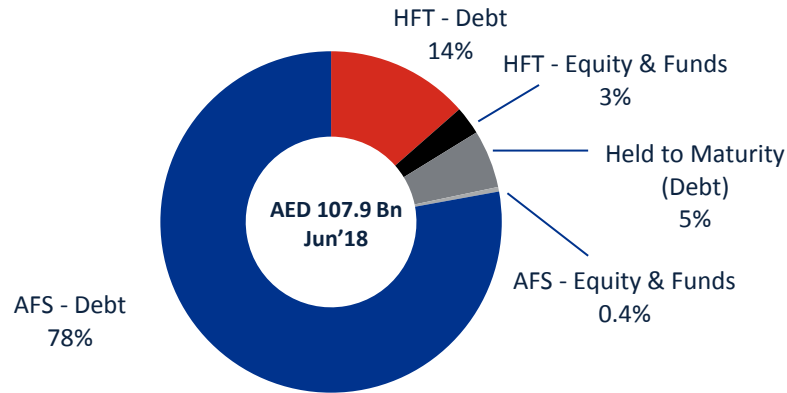
### Gross loans by product



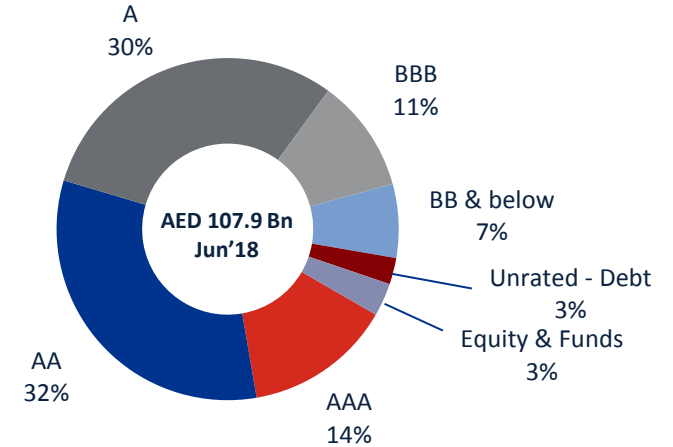
<sup>1</sup> Based on booking centre

# Investments<sup>1</sup> breakdown

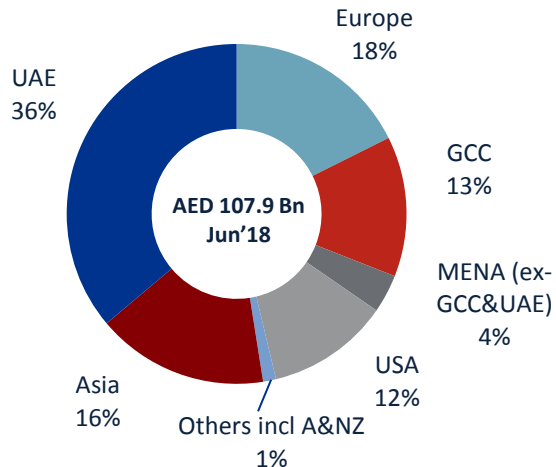
Investments by type



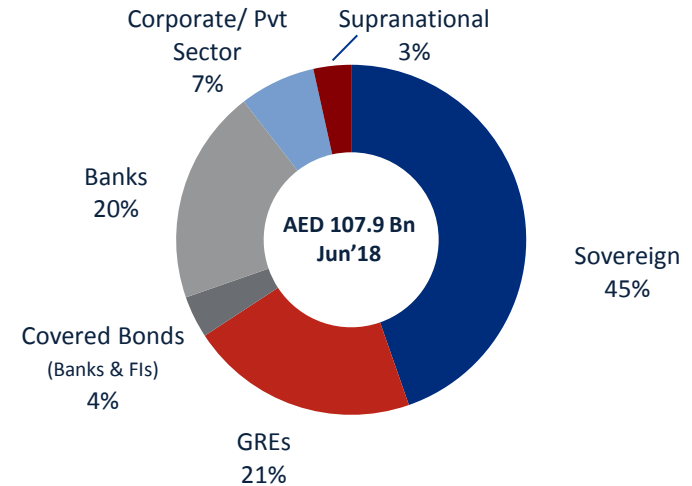
Investments by ratings



Investments by geography



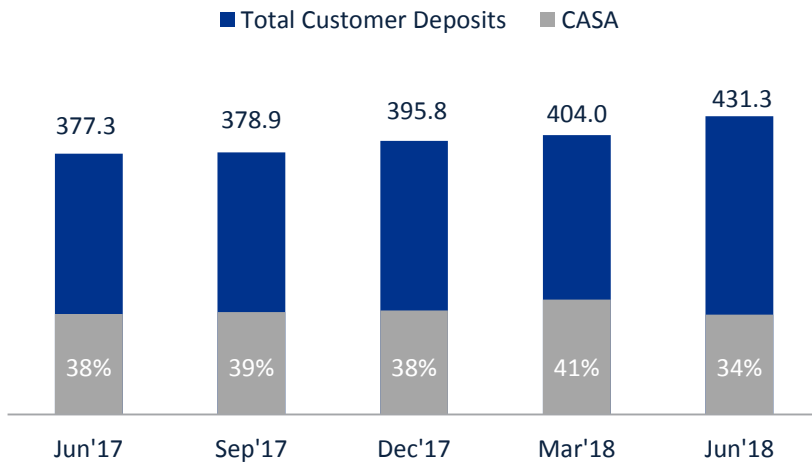
Investments by counterparty



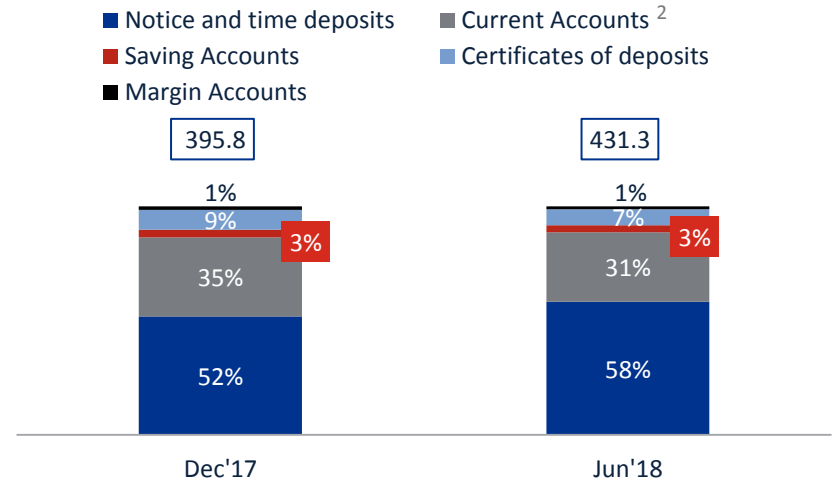
<sup>1</sup> Gross investments before ECL

# Customer deposits

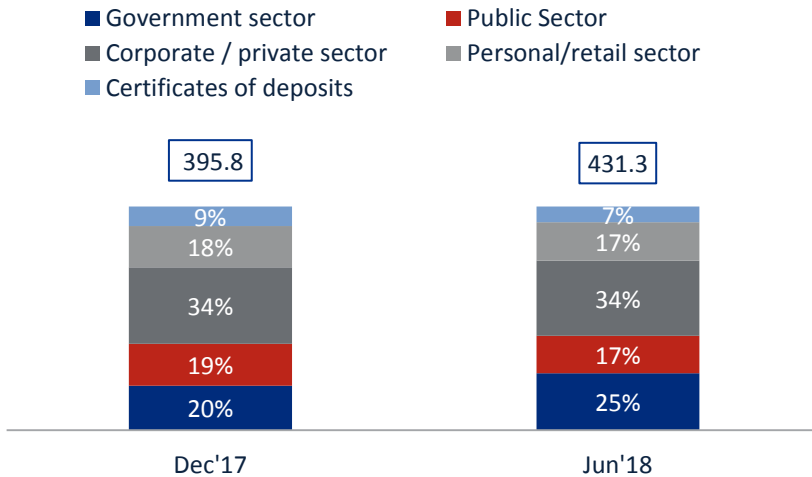
### Customer deposits (AED Bn)



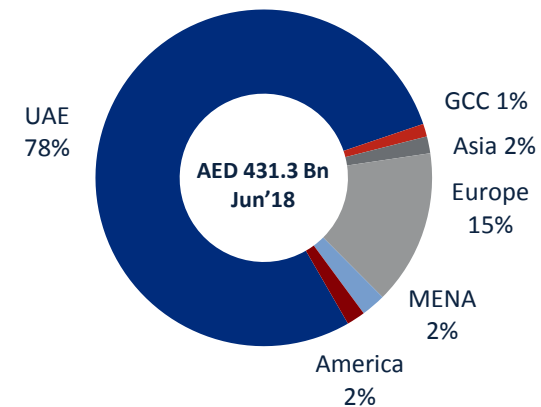
### Customer deposits by account type (AED Bn)



### Customer deposits by Counterparty (AED Bn)



### Customer deposits by geography<sup>1</sup>

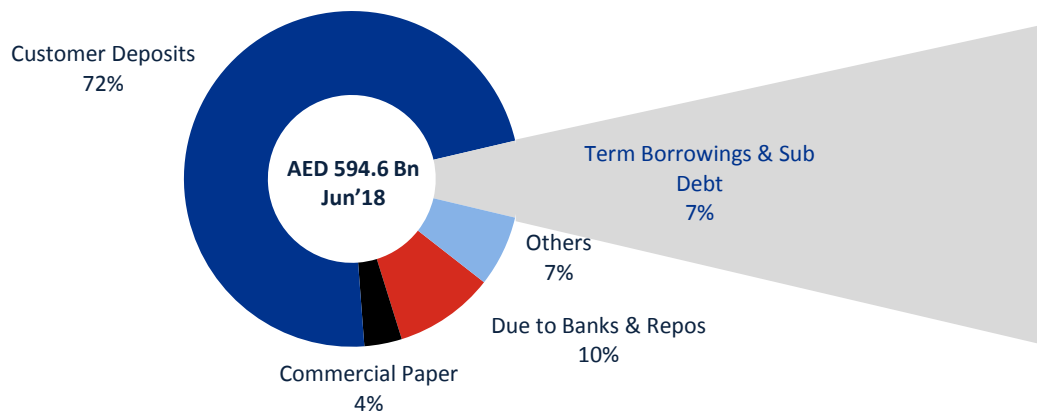


<sup>1</sup> Based on booking centre

<sup>2</sup> Current, savings and call accounts; prior periods reclassified to include call accounts earlier grouped with notice and time deposits

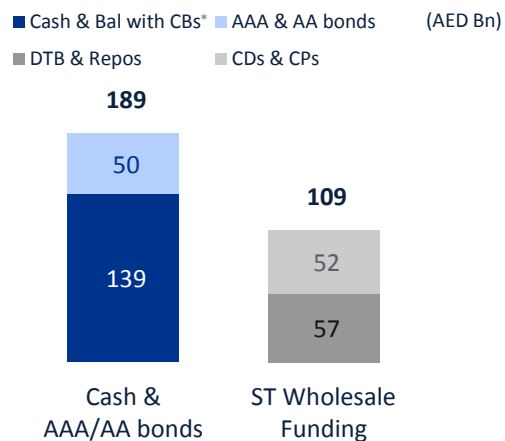
# Liability mix and Wholesale Funding

## Liabilities mix

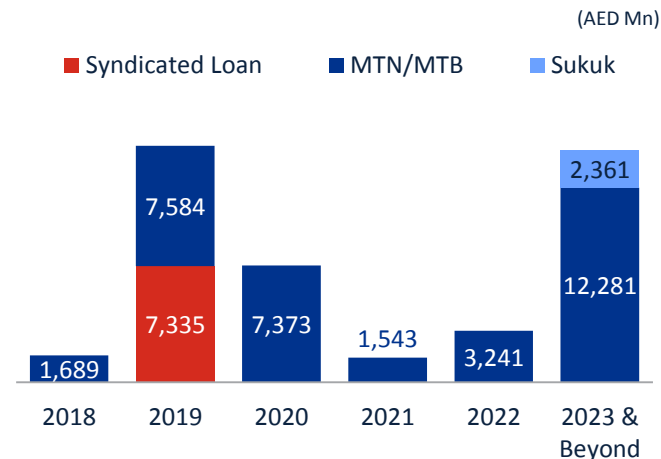


| Wholesale funding (AED Bn) | Jun'18      |
|----------------------------|-------------|
| Syndicated loan            | 7.3         |
| Medium Term Notes/Bonds    | 33.7        |
| Sukuk                      | 2.4         |
| Subordinated debt          | 0.4         |
| <b>Total</b>               | <b>43.8</b> |

## Cash & AAA/AA bonds vs. ST wholesale



## Medium-term wholesale funding



\* FAB has access to place with ECB & FED

Note: Debt at final maturity date rather than next call date

# THANK YOU!

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[ir@bankfab.com](mailto:ir@bankfab.com)

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